



John Krafcik

CEO and President Hyundai Motor America

Hyundai – 5th Largest OEM

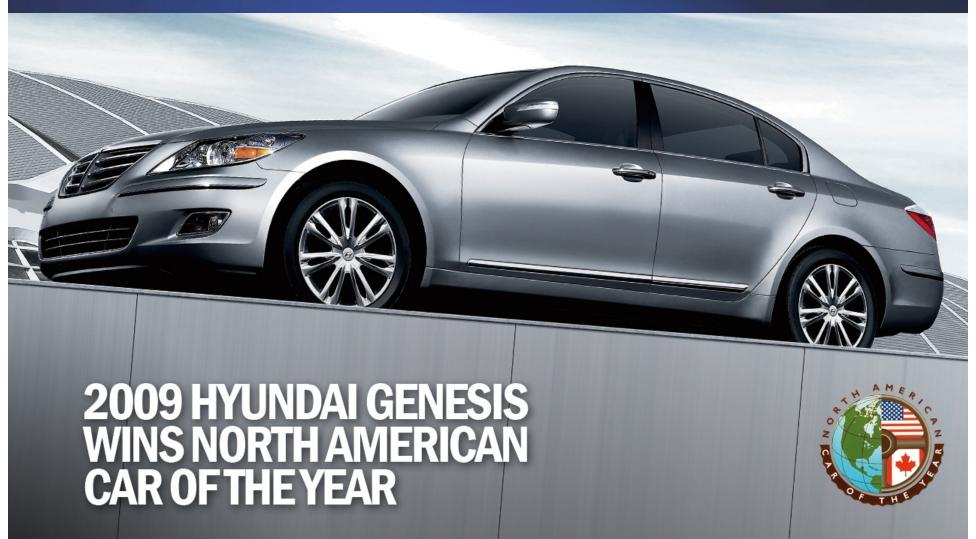
Global Automotive Sales Ranking

1999 2000 2001 2004 2005 2006 2007 GM GM GM GM GM 1 1 1 1 GM <u>GM</u> Ford Ford Ford 1 1 1 Ford Ford Ford Ford CHRYSLER CHRYSLER CHRYSLER CHRYSLER CHRYSLER CHRYSLER PEUGEOT * A NEUGEOT A B (St NISSAN (FD) FITAT FITAT NISSAN NISSAN * A * A NISSAN NISSAN NISSAN W PEUCEOT A CHRYSLER NISSAN F/T/A/T F/T/A/T FITAT FTAT FITAT



Source: Automotive News

2009 North American Car of The Year

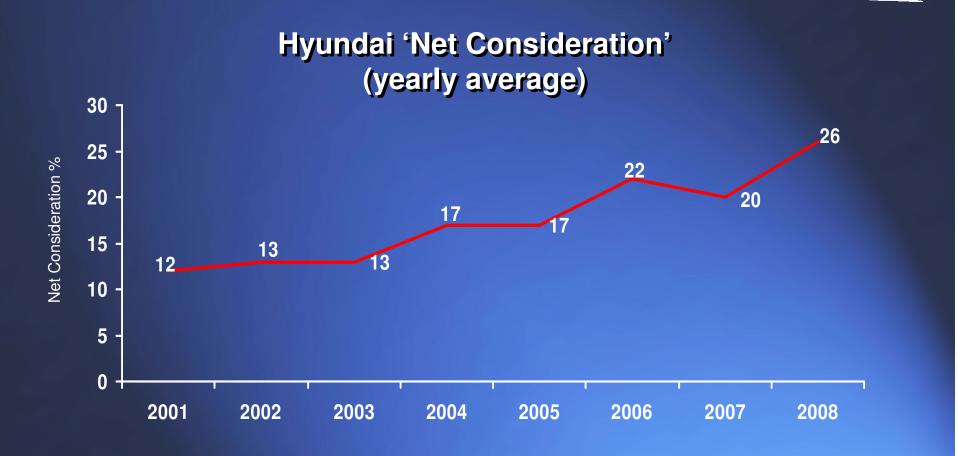




Evil twin up next...



Consideration is improving.





Source: Allison Fisher (GfK)

Yearly average: June / December waves

Net Consideration: Awareness X Consideration

So what's different about Hyundai?

Hands-on

Humble listeners

HyundaiSpeed



"Never let a serious crisis go to waste"*

Down-Markets Spawn Innovation**

XXIII	Great Depression	1973 - 1975	1980 - 1982
Overview	 Auto sales crashed 71% from 1929 to 1932 	Energy crisis and economic crisis	 Gas prices doubled from 1978 to 1981
		 Gas price surged 36% in 1974; auto sales dropped 21% 	 Interest rates, inflation and unemployment rate in the double digits
Problems	Overhang of used carsCars not selling	Toyota: couldn't keep up with demandChrysler: 136-day supply	Prime rate at 21.5%Credit markets frozenChrysler verge of collapse
Solutions	GM gave dealers \$50 for each junker - trade- in sent to scrap yard	Toyota: Stayed the course and didn't decrease advertising spend	Subsidized loans. GM: "13.8%. Here's good news for car buyers."
	 Plymouth's \$495 "Thrift Models 	Chrysler: "Buy a car, get a check"	Loan guarantees—and lacocca's patriotic pitch



Sources: *Rahm Emanuel, Obama Chief of Staff

**Marketing and Media Innovation in the Great Depression and Great Recessions, Bradley Johnson, Ad Age

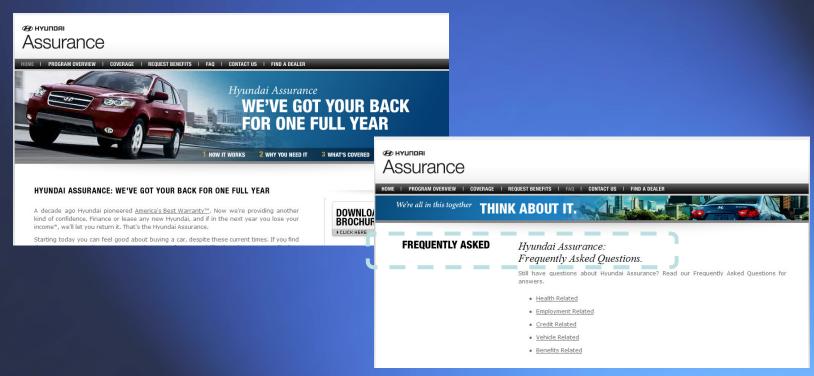
Hyundai Assurance – How it started

- 50% consumers had delayed a car purchase
- 75% delaying due to Job Loss concerns
- Traditional offers not resonating... 'noise'



First to market was critical.

- 37 days from first meeting to on-air
- HyundaiSpeed!





Goal: Simple and easy to understand.

- 12-month coverage on any new Hyundai:
 - Involuntary Unemployment
 - Physical Disability
 - Loss of Driver License due to medical impairment
 - International Employment transfer
 - Self-Employed Personal Bankruptcy
 - Accidental Death
- Covers negative equity up to \$7,500



Assurance



Assurance is about the consumer.

- Focused on a consumer concern Job Loss...not a Hyundai concern (sales)
- Consumers felt we heard their concerns
- They've been listening, and our message is resonating



Early results are promising.

- Edmunds.com says Hyundai share of purchase intent is up 15 percent YTD
- Web traffic and dealer leads are up 50% YOY
- Consumer requests for quotes from dealers have more than doubled YOY
- Sales are up YOY (Jan 3-15)



New model launches continue, 24/7.



