GLOBAL AUTOMAKERS Total shareholder return for largest global						GLOBAL SUPPLIERS Total shareholder return for largest global				
automakers; percentage change per period					suppliers; percentage change per period					
		Q4 2008	One year	Three years			Q4 2008	One year	Three years	
1		-10.3	54.6	593.1	1	Hankook	-11.6	-35.5	-11.4	
2		-21.0	-49.8	-26.5	2	Michelin	-18.1	-52.9	-0.1	
3		-21.1 -22.1	−77.8 −36.2	106.5 -29.2	3	Bridgestone	-18.8	-13.8	-23.8	
7	- 3	-23.7	-38.9	33.0	4	Toyota Boshoku	-25.9	-74.8	-49.5	
5	Daimler AG	-24.2	-60.0	-25.0	Ę		-27.8	-32.8	-39.3	
6	Suzuki	-24.8	-53.8	-24.0	6	Stanley Electric	-28.0	-56.5	-30.7	
7 8		-27.1 -27.8	-34.6 -61.5	-16.9 11.2	-	-	-30.2	-66.7	-37.5	
9		-27.6 -32.5	-01.5 -48.3	-31.9	8	•	-30.4	-71.5	-65.1	
10		-41.9	-75.7	-66.9	g		-32.0	-59.2	-49.7	
11		-46.8	-66.4	-59.3						
12	,	-48.4	-58.4 74.5	-66.5	10		-32.0	-56.7	-56.8	
13 14		-51.2 -53.3	-74.5 -71.7	-23.2 -65.6	1	-1 3	-32.9	-59.7	-63.1	
15		-54.3	-76.7	-67.9	12	· ·	-33.2	-54.5	-26.1	
16		-56.0	-66.0	-69.3	13	8 Koito	-33.3	-54.3	- 57.0	
17		-58.7	-80.6	-64.4	14	Hyundai Mobis	-34.1	-45.4	-43.7	
18	GM	-66.1	-86.9	-82.0	1	NSK	-34.5	-62.2	-38.8	
					10	Autoliv	-35.3	-57.5	-48.1	
U.S. RETAIL GROUPS						TSR Index	-35.8	− 57.5	-45.0	
Total shareholder return for U.S. retail groups;				17	Johnson Controls	-39.7	-48.7	-21.7		
percentage change per period				18	Magna Magna	-40.8	-61.6	-55.8		
		Q4	One	Three	19	Aisin Seiki	-42.6	-66.3	-59.8	
		2008	year	years	21	American Axle	-45.6	-84.0	-82.8	
1	AutoNation	-12.0	-39.3	-61.7	2	Rieter	-46.4	-62.2	-41.2	
2	Lithia Motors	-22.6	-74.2	-88.3	2	? Takata	-48.3	-75.4	N/A	
3	Penske Automotive		-54.7	-57.5	23	Calsonic	-49.7	-71.2	-77.0	
	TSR Index	-34.9	-55.2	-59.3	24		-50.5	-61.8	-55.0	
4	CarMax	-43.7	-59.6	-42.3	2		-50.6	-68.2	-51.6	
5	Group 1 Auto	-50.2	-53.6	-64.0	20		-51.7	-79.7	-77.3	
6	Sonic Automotive	-51.4	-78.2	-80.4	2		-53.0	-80.2	-67.9	
7	Asbury	-60.3	-68.0	-69.1						
					28		-59.3	-74.7	-69.2	
THE BIG PICTURE					29		-60.8	-81.3	-90.7	
Total shareholder return for automotive sectors;					30	•	-61.0	-78.8	-65.6	
percentage change per period					3		-72.2	-88.7	-85.0	
ρc	ποσπαφο σπατιφο με	Q4	One	Three	32		− 77.3	-74.3	- 77.9	
		2008	year	years	33	TRW Auto	-77.4	-82.7	-86.1	
Glo	obal suppliers	-35.8	- 57.5	-45.0	34	Dana Holding	-84.7	N/A	N/A	
		-23.7	-38.9	33.0	3	Visteon	-84.9	-92.0	-94.4	
U.	S. retail groups	-34.9	-55.2	-59.3	30	i Lear	-86.6	-94.9	-95.0	