## GLOBAL AUTOMAKERS

Total shareholder return for largest global automakers; percentage change per period

| O4 | One <br> 2008 | Three <br> year | years |
| ---: | :--- | ---: | :---: | ---: |

U.S. RETAIL GROUPS

Total shareholder return for U.S. retail groups; percentage change per period

|  |  | Q4 <br> 2008 | One <br> year | Three <br> years |
| :--- | :--- | ---: | :---: | :---: |
| $\mathbf{1}$ | AutoNation | -12.0 | -39.3 | -61.7 |
| $\mathbf{2}$ | Lithia Motors | -22.6 | -74.2 | -88.3 |
| $\mathbf{3}$ | Penske Automotive | -32.2 | -54.7 | -57.5 |
|  | TSR Index | $\mathbf{- 3 4 . 9}$ | -55.2 | $\mathbf{- 5 9 . 3}$ |
| $\mathbf{4}$ | CarMax | -43.7 | -59.6 | -42.3 |
| $\mathbf{5}$ | Group 1 Auto | -50.2 | -53.6 | -64.0 |
| $\mathbf{6}$ | Sonic Automotive | -51.4 | -78.2 | -80.4 |
| $\mathbf{7}$ | Asbury | -60.3 | -68.0 | -69.1 |

## THE BIG PICTURE

Total shareholder return for automotive sectors; percentage change per period

|  | Q4 <br> $\mathbf{2 0 0 8}$ | One <br> year | Three <br> years |
| :--- | :---: | :---: | :---: |
| Global suppliers | -35.8 | -57.5 | -45.0 |
| Global automakers | -23.7 | -38.9 | 33.0 |
| U.S. retail groups | -34.9 | -55.2 | -59.3 |

## GLOBAL SUPPLIERS

Total shareholder return for largest global suppliers; percentage change per period

|  |  | $\begin{array}{r} \text { Q4 } \\ 2008 \end{array}$ | One year | Three years |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Hankook | -11.6 | -35.5 | -11.4 |
| 2 | Michelin | -18.1 | -52.9 | -0.1 |
| 3 | Bridgestone | -18.8 | -13.8 | -23.8 |
| 4 | Toyota Boshoku | -25.9 | -74.8 | -49.5 |
| 5 | Futaba | -27.8 | -32.8 | -39.3 |
| 6 | Stanley Electric | -28.0 | -56.5 | -30.7 |
| 7 | Toyoda | -30.2 | -66.7 | -37.5 |
| 8 | Tokai Rika | -30.4 | -71.5 | -65.1 |
| 9 | Denso | -32.0 | -59.2 | -49.7 |
| 10 | JTEKT | -32.0 | -56.7 | -56.8 |
| 11 | NHK Spring | -32.9 | -59.7 | -63.1 |
| 12 | BorgWarner | -33.2 | -54.5 | -26.1 |
| 13 | Koito | -33.3 | -54.3 | -57.0 |
| 14 | Hyundai Mobis | -34.1 | -45.4 | -43.7 |
| 15 | NSK | -34.5 | -62.2 | -38.8 |
| 16 | Autoliv | -35.3 | -57.5 | -48.1 |
|  | TSR Index | -35.8 | -57.5 | -45.0 |
| 17 | Johnson Controls | -39.7 | -48.7 | -21.7 |
| 18 | Magna | -40.8 | -61.6 | -55.8 |
| 19 | Aisin Seiki | -42.6 | -66.3 | -59.8 |
| 20 | American Axle | -45.6 | -84.0 | -82.8 |
| 21 | Rieter | -46.4 | -62.2 | -41.2 |
| 22 | Takata | -48.3 | -75.4 | N/A |
| 23 | Calsonic | -49.7 | -71.2 | -77.0 |
| 24 | Valeo | -50.5 | -61.8 | -55.0 |
| 25 | Continental | -50.6 | -68.2 | -51.6 |
| 26 | Faurecia Ord | -51.7 | -79.7 | -77.3 |
| 27 | Plastic Omnium | -53.0 | -80.2 | -67.9 |
| 28 | GKN | -59.3 | -74.7 | -69.2 |
| 29 | Delphi Ordinary | -60.8 | -81.3 | -90.7 |
| 30 | Goodyear Tire | -61.0 | -78.8 | -65.6 |
| 31 | Tenneco | -72.2 | -88.7 | -85.0 |
| 32 | ArvinMeritor | -77.3 | -74.3 | -77.9 |
| 33 | TRW Auto | -77.4 | -82.7 | -86.1 |
| 34 | Dana Holding | -84.7 | N/A | N/A |
| 35 | Visteon | -84.9 | -92.0 | -94.4 |
| 36 | Lear | -86.6 | -94.9 | -95.0 |

