

GLOBAL SUPPLIERS

Total shareholder value for largest global suppliers; percentage change per period

| | Q4 2013 | One year | Three years |
|------------------------|------------|-------------|----------------|
| 1 Meritor | 32.7% | 120.5% | -49.2% |
| 2 Faurecia | 31.6 | 146.3 | 36.2 |
| 3 Continental | 29.8 | 94.5 | 192.5 |
| 4 Valeo | 29.5 | 129.7 | 110.0 |
| 5 JTEKT | 24.6 | 82.6 | 53.5 |
| 6 Johnson Controls | 24.2 | 70.5 | 43.2 |
| 7 Harman International | 23.6 | 83.4 | 76.8 |
| 8 NSK | 22.0 | 78.1 | 46.0 |
| 9 Federal-Mogul | 17.2 | 145.4 | -4.7 |
| 10 Hyundai-WIA | 14.7 | 11.7 | N/A |
| 11 Takata | 14.0 | 43.9 | 2.3 |
| 12 Lear | 13.4 | 74.7 | 69.9 |
| 13 Denso | 13.2 | 56.4 | 64.2 |
| 14 Tenneco | 12.0 | 61.1 | 37.4 |
| 15 GKN | 11.5 | 65.5 | 78.3 |
| SV Index | 11.0 | 53.2 | 63.5 |
| 16 BorgWarner | 10.6 | 56.9 | 55.3 |
| 17 Plastic Omnium | 10.4 | 184.1 | 282.4 |
| 18 NHK Spring | 10.3 | 41.0 | 12.7 |
| 19 Goodyear Tire | 10.0 | 78.8 | 108.3 |
| 20 Visteon | 8.3 | 52.2 | N/A |
| 21 Autoliv | 5.6 | 39.7 | 26.5 |
| 22 Hyundai Mobis | 5.0 | 3.6 | 12.5 |
| 23 Bridgestone | 4.7 | 48.6 | 108.0 |
| 24 TRW Automotive | 4.3 | 38.8 | 41.2 |
| 25 Delphi | 3.8 | 59.1 | N/A |
| 26 NTN | 0.8 | 72.2 | -6.4 |
| 27 Koito | 0.6 | 35.3 | 32.7 |
| 28 Mando | 0.3 | -1.1 | 4.4 |
| 29 Magna | -0.1 | 66.9 | 68.4 |
| 30 Calsonic | -3.4 | 30.6 | 43.6 |
| 31 Michelin | -4.2 | 19.8 | 80.6 |
| 32 Aisin Seiki | -4.7 | 34.9 | 24.4 |
| 33 Toyoda Gosei | -5.4 | 18.9 | 8.2 |
| 34 Tokai Rika | -5.9 | 46.4 | 14.3 |
| 35 Toyota Boshoku | -6.6 | 11.0 | -22.7 |
| 36 Futaba | -7.1 | -5.1 | -35.2 |
| 37 Dana Holdings | -14.1 | 25.7 | 14.0 |
| 38 TS Tech. | -14.2 | 87.9 | 73.4 |

THE BIG PICTURE

Total shareholder value for automotive sectors; percentage change per period

| | Q4 2013 | One year | Three years |
|--------------------|------------|-------------|----------------|
| Global suppliers | 11.0% | 53.2% | 63.5% |
| Global automakers | 2.5 | 28.5 | 38.5 |
| U.S. retail groups | -0.3 | 39.3 | 123.2 |

GLOBAL AUTOMAKERS

Total shareholder value for largest global automakers; percentage change per period

| | Q4 2013 | One year | Three years |
|--------------|------------|-------------|----------------|
| 1 VW | 19.9% | 29.5% | 107.1% |
| 2 GM | 13.6 | 41.8 | 10.9 |
| 3 Suzuki | 12.3 | 5.0 | 14.0 |
| 4 Daimler AG | 11.4 | 67.5 | 48.0 |
| 5 BMW | 9.4 | 26.3 | 64.8 |
| 6 Honda | 8.8 | 17.8 | 16.6 |
| 7 SAIC | 5.7 | -13.8 | 13.3 |
| 8 Fiat | 3.0 | 63.9 | -6.4 |
| SV Index | 2.5 | 28.5 | 38.5 |
| 9 Renault | 0.8 | 54.6 | 48.9 |
| 10 Hyundai | -3.6 | 10.1 | 49.3 |
| 11 Toyota | -4.4 | 37.6 | 74.9 |
| 12 Ford | -8.0 | 22.3 | -3.9 |
| 13 Nissan | -16.1 | -6.1 | -2.2 |
| 14 Peugeot | -21.0 | 79.7 | -59.3 |

U.S. RETAIL GROUPS

Total shareholder value for U.S. retail groups; percentage change per period

| | Q4 2013 | One year | Three years |
|---------------------|------------|-------------|----------------|
| 1 Penske Automotive | 11.3% | 60.2% | 186.3% |
| 2 Sonic Automotive | 3.0 | 17.7 | 88.2 |
| 3 Asbury | 1.0 | 67.8 | 190.8 |
| SV Index | -0.3 | 39.3 | 123.2 |
| 4 Lithia Motors | -4.7 | 86.7 | 404.3 |
| 5 AutoNation | -4.8 | 25.2 | 76.2 |
| 6 Group 1 | -8.3 | 15.7 | 75.6 |

About shareholder return

The data on this page represent the fourth-quarter update of the Automotive News/PwC Shareholder Value Index. The index reflects total shareholder return, which is calculated separately for automakers, suppliers and retailers. Total shareholder return, considered the best indicator of shareholder value, shows the change in the value of an investment in a period. Each company on the Automotive News/PwC Shareholder Value Index is measured using share price movement, stock splits or buybacks and reinvestment of any cash dividends. The calculation assumes all dividends are reinvested in additional stock. The index average is weighted by market capitalization — a company's share price multiplied by shares outstanding — so the performance of companies with larger market caps has a greater impact on the index.